

TOGAF® Poster Series #83

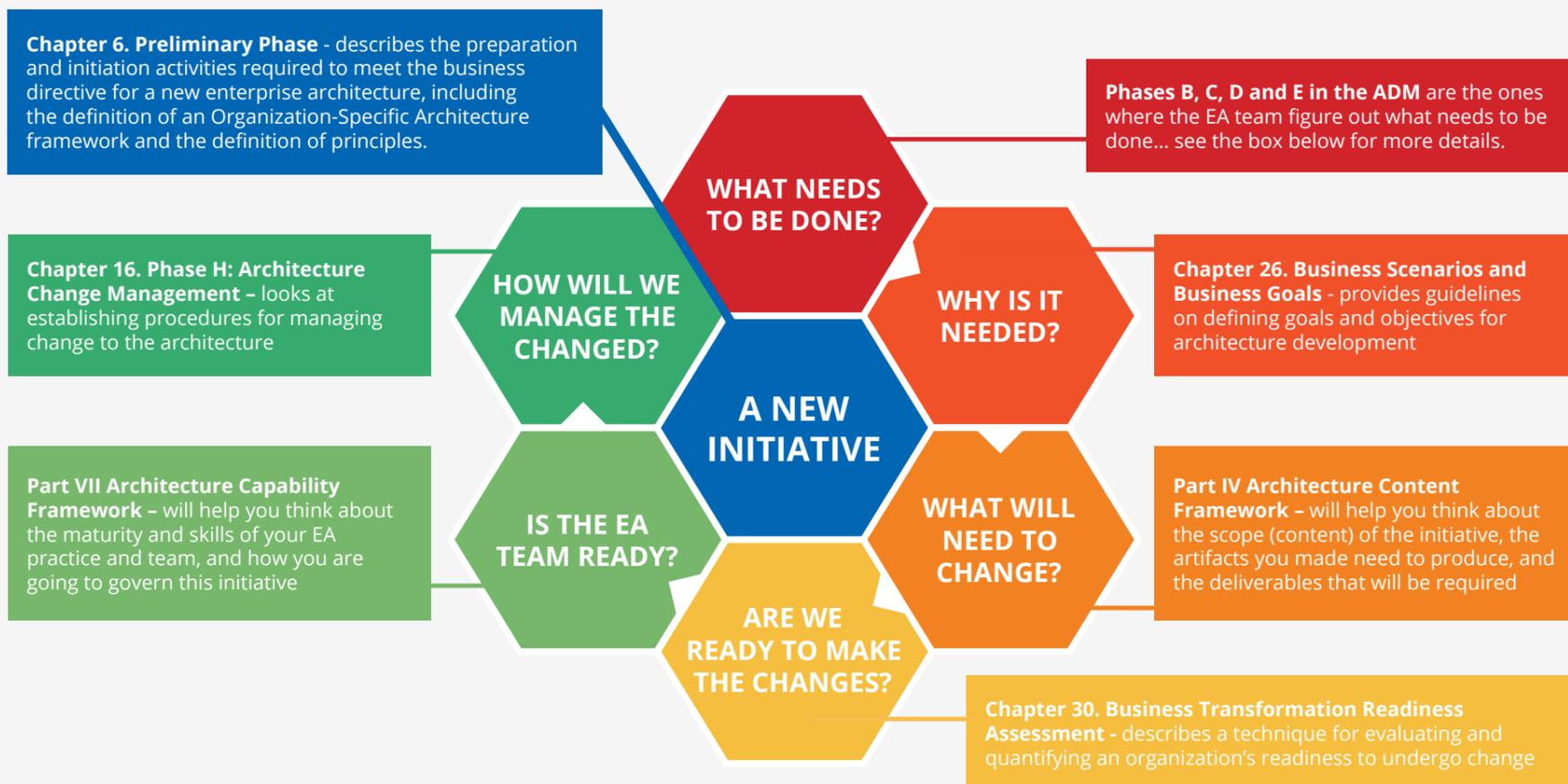


Using TOGAF: How to get Ready for a new EA Initiative

In this poster we give tips and advice on how to use TOGAF when you are about to embark on a new EA initiative. The aim of this poster is to help you find the most useful resources in the TOGAF documentation – remember there are also plenty of other sources elsewhere to help you get ready for a new EA initiative.

Where to look in the TOGAF documentation

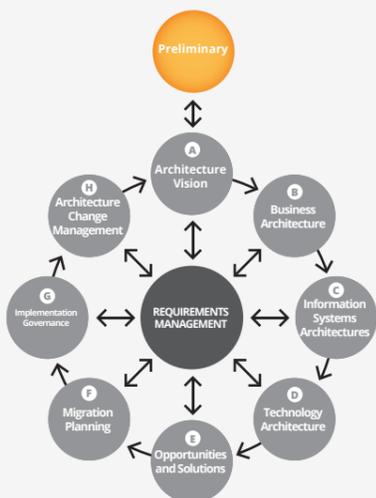
This is not an exhaustive list



PRELIMINARY PHASE

The name of this Chapter shows that it explains how to prepare for an EA initiative. The objectives are to determine the Architecture Capability required by the organization – **the business outcome**, and to establish the architecture capability – **the ability of the EA practice to achieve the outcome**.

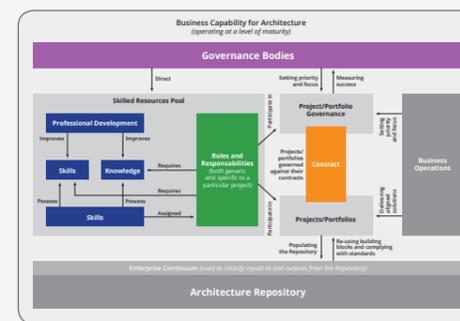
Following the steps and guidelines here will help you get ready, but importantly you will need to adapt this and supplement it to cover all of your needs



ARCHITECTURE CAPABILITY FRAMEWORK

A key part of your success is making sure that the EA team has the capability to accomplish the necessary architectural changes. The Capability Framework provides ideas on how you can assess the maturity of your EA practice, and how to assess the individual skills of each team member

It also provides a framework and guidelines for architecture governance – the practice and orientation by which architecture change is managed and controlled at an enterprise-wide level.



WHAT NEEDS TO BE DONE?

One of the difficult aspects of EA is that you don't usually know the full extent of the changes that you will need to make at the outset of an initiative. In TOGAF, it is Phases B, C, and D that provide a full definition of the current constraints, the desired target architecture, and the gaps between the current and target states – which provides the full definition of an initiative.

Phase E then looks at the solutions which will fulfil the required changes.

Clearly, at the very start of a new EA project, a lot of this information is not available. Here are two tips to help: (1) Use a very quick, high-level iteration of these development steps to outline the needed change; (2) make sure that you revisit the Preliminary Phase and the preparations for your initiative whenever you realise that the scope is different from your original plans.

